Methodology

Theme #1 Overview

Theme #1 - Learning Objective 1 Department Reviews Theme #1 - Learning Objective 1 Teaching & Learning Theme #1 - Learning Objective 1 Student Outcomes Theme #1 -Learning Objective 2 Retention

Accreditation Methodology

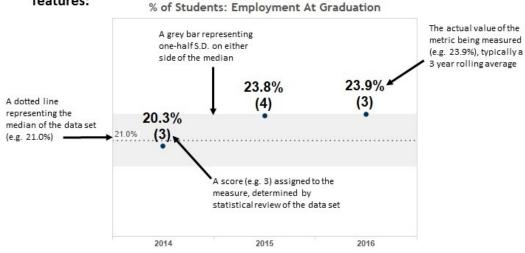
Utah State University has three Core Themes supporting our mission statement as one of the nation's premier student-centered land-grant and space-grant universities by fostering the principle that academics come first, by cultivating diversity of thought and culture, and by serving the public through learning, discovery, and engagement:

Learning Discovery Engagement

Each theme is divided into several sub-measures designed to evidence overall performance. The University Assessment Coordinating Council selected measurements that best show progress on USU's Core Themes based on relevancy to specific objectives and the robustness of the datasets.

Overall performance for a given measurement is aggregated to a scale of one to five, with points awarded in comparison to prior year, or years (in the case of measures using three-year averages). The scales for each metric have been individualized based on statistical review of the underlying data and variance with an eye towards consistency across metrics.

When viewing a measurement chart, please note the following features:



Methodology

Theme #1 Overview

Theme #1 - Learning Objective 1 Department Reviews Theme #1 - Learning Objective 1 Teaching & Learning Theme #1 - Learning Objective 1 Student Outcomes Theme #1 -Learning Objective 2 Retention

Core Theme 1: Learning

USU's statement of mission and roles, most recently amended by the State Board of Regents in 2009, directly charges the University with specific responsibilities with regard to learning. Beyond this structural and governance mandate, learning has always been at the core of USU's history, work and mission.

In this context, the term *learning* embodies both undergraduate education and graduate education at USU. It is closely connected, and interwoven, with USU's other core themes, discovery and engagement.

The learning process encompasses functional activities including recruitment and retention of a diverse student population; provision of the educational and financial resources students need to succeed; creation of student-centered learning environments; investment in appropriate learning infrastructure; and use of ongoing and effective assessment processes to measure learning outcomes and inform the changes and investments needed to improve those outcomes, with a focus on degree qualifications, discipline mastery and professional development.

Success or failure for this core theme is measured directly through the outcome measures in the indicators articulated below, which are, in turn, assigned numerical scores. Scores for individual measures range from 1 to 5, with a score of "3" *meeting expectations*. There are a total of six measures for Core Theme #1: Learning, so a total score of 18 or greater will be considered to be *meeting expectations*, as it represents a average score of 3 for each of the six measures.

Measure	Past	Previous	Current
Assessment of student learning	4	4	4
2. Student outcomes at graduation	3	3	3
3. Retention rates (full cohort)	4	2	5
4. Graduation rates (full cohort)	3	3	3
5. Regional course offerings and enrollment	3	4	3
6. Inclusive enrollment trends	3	3	3
Total (Mission Target >=18)	20	19	21

Methodology

Theme #1 Overview

Theme #1 - Learning Objective 1 Department Reviews Theme #1 - Learning Objective 1 Teaching & Learning Theme #1 - Learning Objective 1 Student Outcomes Theme #1 -Learning Objective 2 Retention

Core Theme #1: Learning - Department Reviews

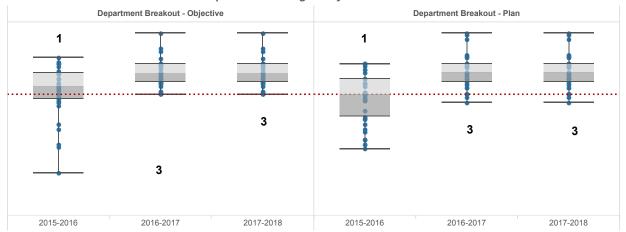
Objective #1: Faculty teaches well, students learn and achieve success

University Assessment Coordinating Council (UACC) has set a minimum threshold of "4" for all departments for their program-level learning objectives and assessment plans. Acknowleging that data collection and evidence of continuous improvement takes time, the UACC has set a time-based threshold (50% at level "4" within one year; 75% within two years; and 95% within three years) for publication of outcomes data and data-informed decision-making.

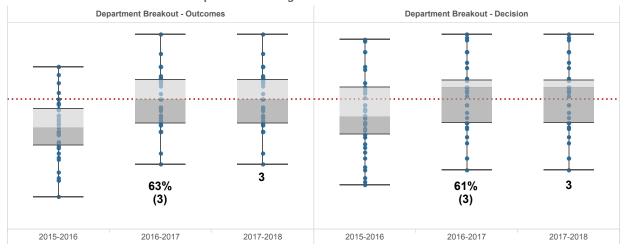
Summary Performance: Assessment Report Card



Department Ratings - Objective and Plan



Department Ratings - Outcomes and Decision



Box and Whisker Plots represent the average of program-level assessments at the department level. Full details for each program-level assessment are available at the report card link here. The shaded portion of the plots represents the middle 50% of scores (25% above and below the median). The "whiskers" represent the highest and lowest scores.

Method ology

Theme #1 Overview

Theme #1 - Learning Objective 1 Department Reviews Theme #1 - Learning Objective 1 Teaching & Learning Theme #1 - Learning Objective 1 Student Outcomes Theme #1 - Learning Objective 2 Retention

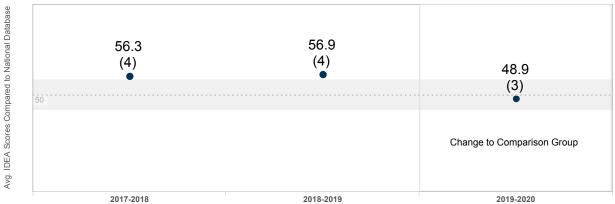
Theme #1 - Learning Objectiv..

Core Theme #1: Learning

Objective #1: Faculty teaches well, students learn and achieve success

Indicator #1: To measure the effectiveness of faculty teaching, USU utilizes the IDEA Student Ratings of Instruction. Students self-report their learning progress on instructor-specified learning objectives; results are compared to a national database of peer institutions.

Student Ratings of Instruction Compared to National Peers Evaluated With IDEA



This chart shows average student-reported progress on course specific learning objectives, as measured by the IDEA Student Ratings of Instruction for all instructors at Utah State.

Performance is benchmarked against the learning progress reported by students at peer institutions, as recorded in IDEA's national database, and normalized for statistical accuracy.

Points were awarded based on the following scale:

- (5) Teaching in the Top 10% of National Database
- (4) Teaching in the Top 30% of National Database
- (3) Teaching comparable to National Database
- (2) Teaching in the Bottom 30% of National Database
- (1) Teaching in the Bottom 10% of National Database

Comparison represents T-Scores on a 20-80 point scale with the mean (average of peers) set at 50 and s.d. of 10.

*2019-2020 Data is based on a new national comparison group and does not include Spring 2020 data due to Covid-19 adjustments.

Theme #1 Ove rview Theme #1 - Learning Objective 1 Department Reviews Theme #1 - Learning Objective 1 Teaching & Learning Theme #1 - Learning Objective 1 Student Outcomes

Theme #1 - Learning Objective 2 Retention

Theme #1 - Learning Objective 2 Graduation Theme #1 - Learning Objectiv..

Core Theme #1: Learning

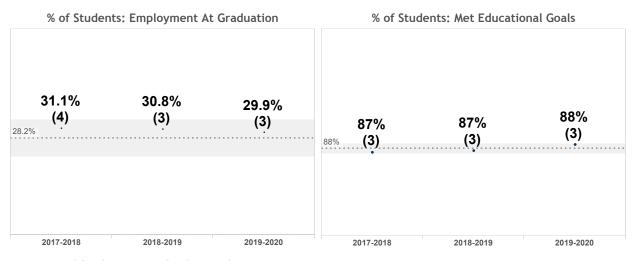
Objective #1: Faculty teaches well, students learn and achieve success

Indicator #2: USU measures student success via the Graduating Student Survey. This survey captures student reported outcomes for the graduating population: current employment status, achievement of academic goals, and enrollment in graduate education.

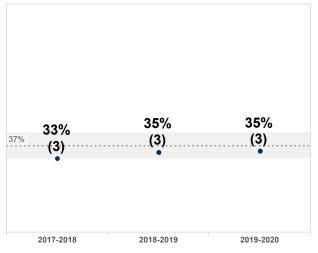
Student Outcome Summary

A combined score based on Employment at Graduation, Met Educational Goals, and Post Graduate Education responses





% of Students: Post Graduate Education



Points were awarded based on the following scale:

- (5) > 6% improvement
- (4) 3 6% improvement
- (3) -3 3% change
- (2) 3 6% decline
- (1) > 6% decline

Theme #1 - Le arning.. Theme #1 - Learning Objective 1 Teaching & Learning Theme #1 - Learning Objective 1 Student Outcomes Theme #1 - Learning Objective 2 Retention

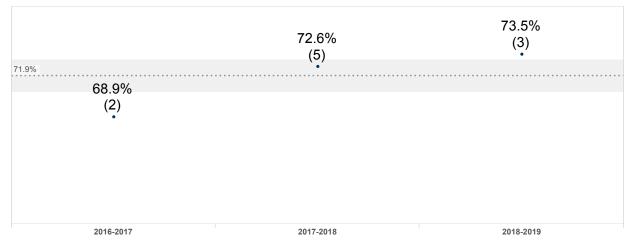
Theme #1 - Learning Objective 2 Graduation Theme #1 - Learning Objective 3 Broad Access (UT) Theme #1 - Learning Objectiv..

Core Theme #1: Learning

Objective #2: Student retention and completion rates are strong and improving

Indicator #1: Retention rates of first-time, full-time, bachelor's degree-seeking, per IPEDS reporting. For Utah State this is the percentage of first-time, full-time, bachelor's degree-seeking undergraduates from the previous fall who are re-enrolled in the subsequent fall.

Retention Rate



This chart shows the year on year change in retention rate.

Points were awarded based on the following scale:

(5) > 4% improvement

(4) 2 - 4% improvement

(3) -2 - 2% change

(2) 2 - 4% decline

(1) > 4% decline

Theme #1 - Le arning..

Theme #1 - Learning Objective 1 Student Outcomes Theme #1 - Learning Objective 2 Retention

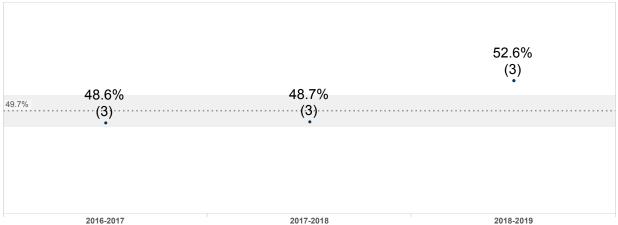
Theme #1 - Learning Objective 2 Graduation Theme #1 - Learning Objective 3 Broad Access (UT) Theme #1 - Learning Objective 3 Broad Student Access Theme #2 Overview

Core Theme #1: Learning

Objective #2: Student retention and completion rates are strong and improving

Indicator #2: Graduation rates (total cohort), 150 percent time, based on IPEDS reporting. This is the number of students entering as full-time, first-time, degree/certificate-seeking undergraduate students in a particular year who complete their program within 150 percent of normal time to completion.

Graduation Rate



This chart shows the year on year change in graduation rate. Points are based on a rolling 3-year average.

Points were awarded based on the following scale:

(5) > 3% improvement

(4) 1.5 - 3% improvement

(3) -1.5 - 1.5% change

(2) 1.5 - 3% decline

(1) > 3% decline

Theme #1 - Le arning.. Theme #1 - Learning Objective 2 Retention

Theme #1 - Learning Objective 2 Graduation Theme #1 - Learning Objective 3 Broad Access (UT) Theme #1 - Learning Objective 3 Broad Student Access Theme #2 Overview

Theme #2
--Discover
v..

Core Theme #1: Learning

Objective #3: Utah State University provides inclusive access; <u>course offerings/student</u> enrollments support the land-grand mission to provide education throughout Utah.

Indicator #1: Scope and quality of infrastructure and learning opportunities as measured by the total sections offered, breadth of course offerings, and total enrollment through Regional Campus and Distance Education.

Student Enrollment to Course Offering Summary

A combined score based on RC/AIS offerings with the following measures: Student to Course ratio, Unique RC/AIS courses and Total RC/AIS Enrollment.

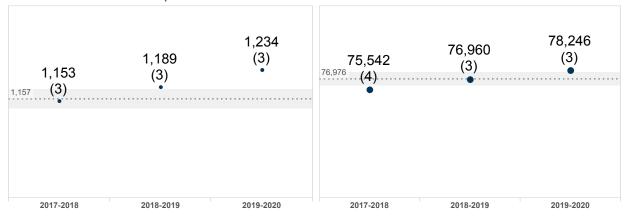


Revised 1.3.1 - Student to RC/AIS Course Ratio



Revised 1.3.1 - Unique Courses RC/AIS

Revised 1.3.1 - Total Enrollment RC/AIS



Points were awarded based on the following ranges, by metric:

- (5) > 4 & 8% improvement
- (4) 2 4 & 4 8% improvement
- (3) -2 2 & -4 4% change
- (2) 2 4 & 4 8% decline
- (1) > 4 & 8% decline

Theme #1 - Le arning..

Theme #1 - Learning Objective 2 Graduation

Theme #1 - Learning Objective 3 Broad Access (UT)

Theme #1 - Learning Objective 3 Broad Student Access

Theme #2 Overview

Theme #2--Discovery Objective 1: Faculty Awards

Theme #2 --Discover

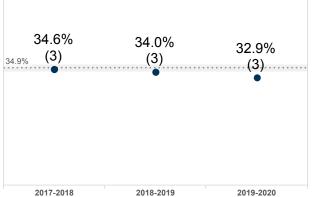
Core Theme #1: Learning

Objective #3: Utah State University provides inclusive access; course offerings/student enrollments support the land-grand mission to provide education throughout Utah.

Indicator #2: Maintenance of an inclusive, representative, student enrollment broadly defined by: sex; race and ethnicity; number/percentage of out-of-state and international students; number/percentage of first-generation students; and the number/percentage of Pell Grant eligible students.

Inclusive Student Enrollment Summary





% of First Generation Students % of Pell Eligible Students

Points were awarded based on the following scale:

- (5) > 4% improvement
- (4) 2 4% improvement
- (3) -2 2% change
- (2) 2 % decline
- (1) > 4% decline

Theme #1 - Le arning.. Theme #1 - Learning Objective 3 Broad Access (UT) Theme #1 - Learning Objective 3 Broad Student Access Theme #2 Overview

Theme #2--Discovery Objective 1: Faculty Awards Theme #2--Discovery Objective 1: Faculty Contributions Theme #2 --Discover y..

Core Theme 2: Discovery

At USU, discovery is the creation and development of knowledge through the achievement of productivity and excellence in research, scholarship and the creative and performing arts. As a land-grant and space-grant institution, the focus of USU's discovery outcomes has particular importance.

A key component of the University's discovery work is the practical application of knowledge for the benefit of all citizens. The engagement core theme more fully elaborates these outcomes, with a focus on objectives that address social, political, economic and cultural impacts. The outcomes articulated in this section focus primarily on productivity and excellence with links to both learning and engagement.

For Core Theme #2: Discovery, the scores from all indicators outlined below is summed. There are a total of six measures, so a total score, from all measures combined, of 18 or greater (avg.=3) will be considered to be meeting expectations.

Measure	Past	Previous	Current
1. Faculty awards and honors	4	3	2
2. Peer-reviewed contributions per FTE	2	2	1
3. Total research expenditures (NSF)	4	4	5
4. Student participation	4	4	3
5. Evidence of student success	3	3	3
6. Graduate enrollments and degrees	2	3	4
Total (Mission Target >=18)	19	19	18

Theme #1 - Le arning..

Theme #1 - Learning Objective 3 Broad Student Access Theme #2 Overview

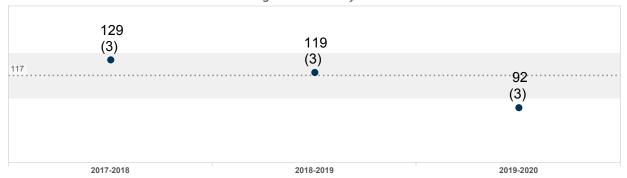
Theme #2--Discovery Objective 1: Faculty Awards Theme #2--Discovery Objective 1: Faculty Contributions Theme #2--Discovery Objective 1: Research Portfolio Theme #2 --Discover y..

Core Theme #2: Discovery

Objective #1: <u>Faculty are</u> engaged with productive and <u>critically recognized</u> programs of research and creative endeavors

Indicator #1: Annual count of significant faculty awards and honors (from curated list of peer recognized awards and honors).

Annual Total of Significant Faculty Awards and Honors



This chart shows the rolling 3 year average of significant faculty awards.

Points for faculty metrics were awarded based on the following scale:

(5) > 60% improvement (4) 30 - 60% improvement

(3) -30 - 30% change (2) 30 - 60% decline

(1) > 60% decline

Theme #1 - Le arning.. Theme #2 Overview

Theme #2--Discovery Objective 1: Faculty Awards

Theme #2--Discovery Objective 1: Faculty Contributions

Theme #2--Discovery Objective 1: Research Portfolio Theme #2--Discovery
Objective 2: Student
Research

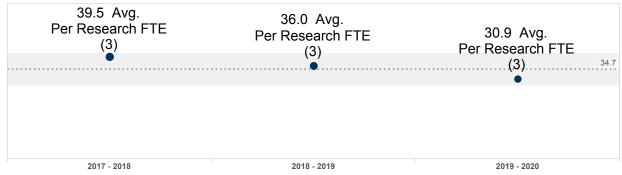
Theme #2 --Discover y..

Core Theme #2: Discovery

Objective #1: <u>Faculty are engaged with productive</u> and critically recognized <u>programs</u> of research and creative endeavors

Indicator #2: The count of annual peer recognized work is divided by annual total of faculty research FTEs.





This chart shows the rolling 3 year average of faculty peer reviewed publications.

Points for faculty metrics were awarded based on the following scale:

(5) > 34% improvement (4) 17 - 34% improvement (3) -17 - 17% change

(2) 17 - 34% decline

(1) > 34% decline

Theme #2 Ove rview Theme #2--Discovery Objective 1: Faculty Awards Theme #2--Discovery Objective 1: Faculty Contributions

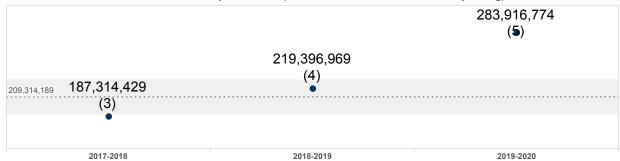
Theme #2--Discovery Objective 1: Research Portfolio Theme #2--Discovery Objective 2: Student Research Theme #2--Discovery Objective 2: Student Outomes Theme #2
--Discover
v..

Core Theme #2: Discovery

Objective #1: Faculty are engaged with productive and critically recognized programs of research and creative endeavors

Indicator #3: Portfolio of resources to support faculty and student research, as measured by total annual research expenditures reported to the National Science Foundation.

Total Research Expenditures (National Science Foundation Reporting)



This chart shows the yearly total NSF reported expenditures adjusted for inflation using 2011 as the benchmark.

Points for faculty metrics were awarded based on the following scale:

(5) > 20% improvement

(4) 10 - 20% improvement

(3) -10 - 10% change

(2) 10 - 20% decline

(1) > 20% decline

Theme #2--Dis cover.. Theme #2--Discovery Objective 1: Faculty Contributions Theme #2--Discovery
Objective 1: Research
Portfolio

Theme #2--Discovery
Objective 2: Student
Research

Theme #2--Discovery Objective 2: Student Outomes Theme #2--Discovery Objective 2: Graduate Students Theme #3 Overview

Core Theme #2: Discovery

Objective #2: <u>Students participate in strong research and creative programs</u> and achieve success

Indicator #1: Student research and creative participation and support as measured by the percentage of students who participate in research and creative programs outside of class, and the count of the total number of graduate student assistantships each year.

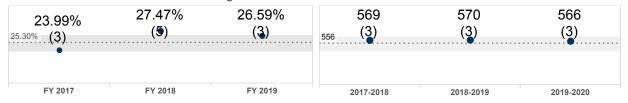
Student Participation in Research Summary

 $A\ combined\ score\ based\ on\ the\ \%\ of\ students\ participating\ in\ research\ and\ creative\ programs,\ and\ grad\ students\ with\ research\ assistantships.$



Undergraduate Students in Research and Creative Programs

Graduate Students with Assistantships



This chart shows the % of students reporting participation in Research and Creative programs outside of classes. [New Metric]

This chart shows the rolling 3 year average count of Graduate Research Assistantships.

Points were awarded based on the following scale:

Points were awarded based on the following scale:

(5) > 2% improvement (4) 1 - 2% improvement (3) -1 - 1% change (2) 1 - 2% decline (1) > 2% decline (5) > 11% improvement (4) 5.5 - 11% improvement (3) -5.5 - 5.5% change (2) 5.5 - 11% decline (1) > 11% decline

Theme #2--Disco.. Theme #2--Discovery Objective 1: Research Portfolio Theme #2--Discovery
Objective 2: Student
Research

Theme #2--Discovery
Objective 2: Student
Outomes

Theme #2--Discovery Objective 2: Graduate Students Theme #3 Overview

Theme # 3-Engage..

Core Theme #2: Discovery

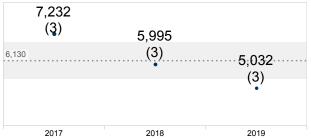
Objective #2: Students participate in strong research and creative programs and achieve success

Indicator #2: Research and creative output by undergraduate and graduate students, as measured in the number of peer-reviewed student publications and intellectual contributions and creative work measured through production, performance and studio programs.

Student Publication and Creative Participation Overview

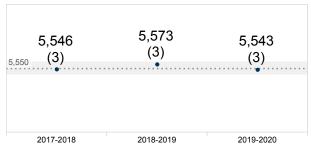


Number of Peer-Reviewed Student Publications



This charts shows the lagged rolling 3 year average of Student Publications.

Enrollment in Creative Programs



This chart shows the rolling 3 year average enrollment in courses focused on Production, Performance and Studio Programs.

Points were awarded based on the following scale:

(5) > 20% improvement (4) 10 - 20% improvement (3) -10 - 10% change (2) 10 - 20% decline

(1) > 20% decline

Points were awarded based on the following scale:

(5) > 5% improvement (4) 2.5 - 5% improvement (3) -2.5 - 2.5% change (2) 2.5 -5% decline (1) >5% decline

Theme #2--Disco.. Theme #2--Discovery
Objective 2: Student
Research

Theme #2--Discovery Objective 2: Student Outomes Theme #2--Discovery Objective 2: Graduate Students Theme #3 Overview

Theme #3-Engagemt Objective 1: Carnegie Classification Theme # 3-Engage..

Core Theme #2: Discovery

Objective #2: Students participate in strong research and creative programs and achieve success

Indicator #3: Graduate student enrollment at Utah State University, as measured by total FTE of degree-seeking graduate students and PhD's awarded based on three-year rolling averages.

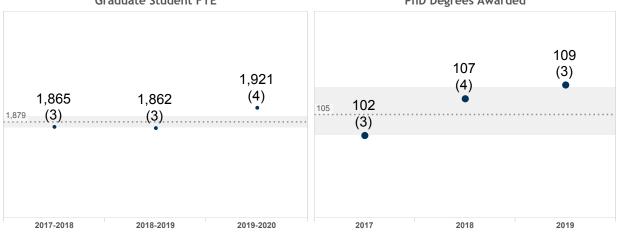
Graduate Student FTE and PhD Summary

A combined score based on the % of students participating in research and creative programs, and grad students with research assistantships.



Graduate Student FTE





Each Student Metric was awarded points based on change in performance compared to previous years.

Points were awarded based on the following scale:

- (5) > 4% improvement
- (4) 2 4% improvement
- (3) -2 2% change
- (2) 2 4% decline
- (1) > 4% decline

Each Student Metric was awarded points based on change in performance compared to previous years.

Points were awarded based on the following scale:

- (5) > 12% improvement
- (4) 6 12% improvement
- (3) -6 6% change
- (2) 6 12% decline
- (1) > 12% decline

Theme #2--Disco.. Theme #2--Discovery
Objective 2: Student
Outomes

Theme #2--Discovery Objective 2: Graduate Students Theme #3 Overview

Theme #3-Engagemt Objective 1: Carnegie Classification Theme #3-Engagemt Objective 1: Human Capital Theme #3
-Engage
mt..

Core Theme 3: Engagement

As a land-grant and space-grant University, outcomes at USU are often measured in terms of both their academic and their societal impact. Researchers across campus are recognized and rewarded for their ability to contribute to their field of knowledge, but also for their contributions to the improvement of local, state, national and global communities.

Although it touches all parts of the University, engagement is primarily organized around three spheres of work: (1) the Cooperative Extension Program; (2) the engagement activities of the eight colleges – at all campuses; and (3) economic development.

For Core Theme #3: Engagement, the scores from all indicators outlined below is summed. A total score, from all measures, of 12 or greater will be considered to be meeting expectations.

Measure	Past	Previous	Current
1. Community Engagement			
2. Encourage life long learning	4	4	4
2. Sustainability rating based on AASHE	4	4	4
3. Create economic development	2	2	3
4. USU's direct financial impact	3	4	4
Total (Mission Target >=12)	13	14	15

Theme #2--Disco.. Theme #2--Discovery Objective 2: Graduate Students Theme #3 Overview

Theme #3-Engagemt Objective 1: Carnegie Classification Theme #3-Engagemt Objective 1: Human Capital Theme #3-Engagemt Objective 1: Quality of Life Theme # 3-Engage..

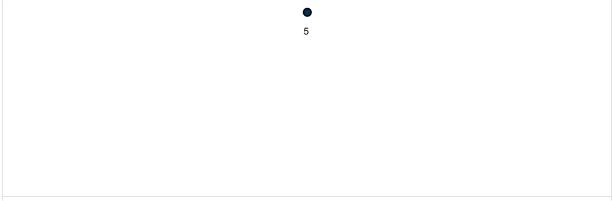
Theme #3: Engagement

Objective #1: <u>University intellectual capital and assets are leveraged to grow human</u> capital, encourage lifelong learning and improve quality of life

Indicator #1:

Community Engagement is defined by the Carnegie Foundation as "collaboration between institutions of higher education and their larger communities (local, regional, national, global) for the mutually beneficial exchange of knowledge and resources in a context of partnership and reciprocity". Community Engagement includes community-engaged teaching, community-engaged research, co-curricular (non-credit) service, and community outreach. Community Engagement is critical to accomplishing USU's general education goal to graduate students as citizen scholars, equipped to transform communities in the state, country, and world.

The University applied for Carnegie Community Engagement Classification, and was recognized starting in the 2019-2020 academic year.



Theme #2--Dis cover..

Theme #3 Overview

Theme #3-Engagemt Objective 1: Carnegie Classification Theme #3-Engagemt Objective 1: Human Capital Theme #3-Engagemt Objective 1: Quality of

Theme #3-Engagemt Objective 2: Intellectual Capital Theme #3
-Engage
mt..

Theme #3: Engagement

Objective #1: <u>University intellectual capital and assets are leveraged to grow human capital</u>, encourage lifelong learning and improve quality of life

Indicator #2: Cooperative Extension activities provide an educated and skilled workforce, encourage lifelong learning and improve the quality of life for individuals, families and communities throughout Utah, as measured by direct and indirect contact data and outreach as reported to the Federal government.

Extension Summary

A combined score based on the % of students participating in research and creative programs, and grad students with research assistantships.

2017-2018	2018-2019	2019-2020
Significantly Below Expectations		
Below Expectations		
Significantly Above Expectations Above Expectations 4 Meets Expectations	4	3

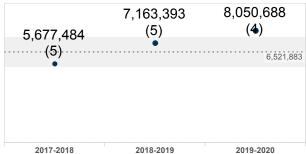
Direct Contacts Recorded Through Cooperative Extension

688,267 (3) 662,248 • 657,202 680,320 (3) (3)

This chart shows the rolling 3 year average of the amount of direct contacts made through the Cooperative Extension program.

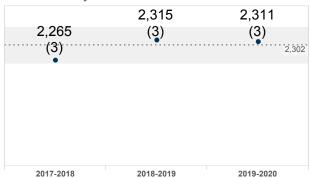
Results as per Federal reporting guidelines.

Indirect Contacts Recorded Through Cooperative Extension



This chart shows the rolling 3 year average of the amount of indirect contacts made through the Cooperative Extension program. Results as per Federal reporting guidelines.

Faculty Delivered Activities and Events



This chart shows the rolling 3 year average of the amount of actitvities & events delivered by Extension faculty. Results as per Federal reporting guidelines.

Points were awarded based on the following scale:

(5) > 20% improvement (4) 10 - 20% improvement (3) -10 - 10% change (2) 10 - 20% pt decline (1) > 20% decline

Theme #3 Overview Theme #3-Engagemt Objective 1: Carnegie Classification Theme #3-Engagemt Objective 1: Human Capital Theme #3-Engagemt
Objective 1: Quality of

Theme #3-Engagemt Objective 2: Intellectual Capital Theme #3-Engagemt Objective 2: Economic Impact

Theme #3: Engagement

Objective #1: <u>University intellectual capital and assets are leveraged to grow human capital</u>, encourage lifelong learning and <u>improve quality of life</u>

Indicator #3: Improved environmental sustainability as measured by the *Sustainability, Tracking, Assessment and Rating System* (STARS) administered by the Association for the Advancement of Sustainability in Higher Education.

Sustainability Rating Based on AASHE STARS Standards

Gold Rating		
Silver Rating 4 STARS: Silver Bronze Rating	4 STARS: Silver	4 STARS: Silver
Certified		
Not Certified 2017-2018	2018-2019	2019-2020

This chart shows the AASHE STARS rating received by the University

Points were awarded based on the following scale:

(5) - Gold Rating

(4) - Silver Rating

(3) - Bronze Rating

(2) - Certified

(1) - No Certification Awarded

Theme #3 Overview Theme #3-Engagemt Objective 1: Carnegie Classification Theme #3-Engagemt Objective 1: Human Capital Theme #3-Engagemt
Objective 1: Quality of
Life

Theme #3-Engagemt Objective 2: Intellectual Capital Theme #3-Engagemt Objective 2: Economic Impact

Theme #3: Engagement

Objective #2: <u>University intellectual capital</u> and assets <u>are leveraged to identify, secure and create economic development</u>

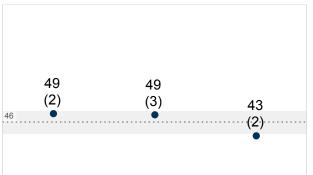
Indicator #1: Contributions to the infrastructure of economic development as measured by USU's Office of Commercialization and Regional Development: Patents and Innovation Disclosures.

Patents Summary

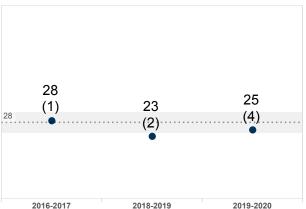
A combined score of innovation disclosures, patents filed, and patents awarded, as reported by the Office of Commercialization and Regional Development



Innovation Disclosures



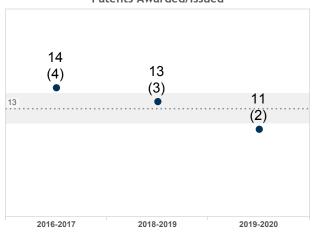
Patents Filed



2018-2019 Patents Awarded/Issued

2019-2020

2016-2017



These charts show total innovation disclosure and patent counts as recorded by the University's Office of Commercialization and Regional Development. 3 year averages are shown in the following areas:

Number of Disclosures per Year Number of Patents Filed per Year Number of Patents Issued per Year

Points were awarded based on the following scale:

- (5) > 20% improvement
- (4) 10 20% improvement
- (3) -10 to 10% change
- (2) 10 20% decline
- (1) > 20% decline

Theme #3 Overview Theme #3-Engagemt Objective 1: Carnegie Classification Theme #3-Engagemt Objective 1: Human Capital Theme #3-Engagemt
Objective 1: Quality of
Life

Theme #3-Engagemt Objective 2: Intellectual Capital Theme #3-Engagemt Objective 2: Economic Impact

Theme #3: Engagement

Objective #2: <u>University</u> intellectual capital and <u>assets are leveraged to</u> identify, <u>secure and create economic development</u>

Utah State University's financial impact as an employer and economic engine as measured by the total dollars spent on direct payroll and procurement in each fiscal year.

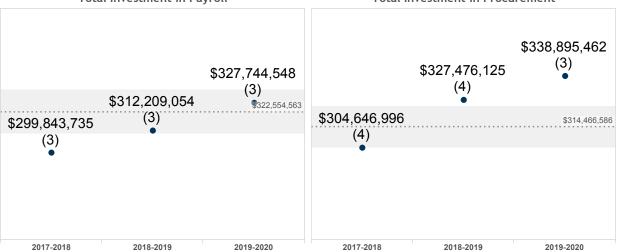
University Investment Summary

A combined score based on total investment in Utah employees (Payroll) and businesses (Procurement)



Total Investment in Payroll

Total Investment in Procurement



This chart shows the rolling 3 year average of employee and procurement investment with inflation adjusted totals as per 2011.

Employee investment is the sum total of expenditures on salaries, wages and pensions. Procurement investment is the sum total of expenditures on Benefits and Other Operating Expenses.

Points were awarded based on the following scale:

(5) > 10% improvement

(4) 5 - 10% improvement

(3) -5 - 5% change

(2) 5 - 10% decline

(1) > 10% decline