

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



OREGON
Health System Transformation
And Addictions and Mental Health
System Change

Michael N. Morris, MS
AMH System Change Project Lead
Addictions and Mental Health Division

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



Present Medicaid System

- **Oregon Health Plan**
 - Fully Capitated Health Plans
 - Physical health
 - Alcohol and drug

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



Present Medicaid System (cont.)

- **Mental Health Organizations**
 - 10 MHOs
 - All but two governed by the counties
 - Mental health benefit

ADDICTIONS & MENTAL HEALTH SYSTEM CHANGE-



Present Medicaid System (Cont.)

- **Medicaid Rehabilitation**
 - Adult Residential
- **Adult Foster Home**
- **Personal Care 20**
- **Psychiatric Residential Treatment and Psychiatric Day Treatment(children)**

ADDICTIONS & MENTAL HEALTH SYSTEM CHANGE-



Present Mental Health System

- **County operated community mental health programs (CMHP)**
 - 36 counties/32 CMHPs; 1 Tribe
 - *CMHPs administer local system*
 - *CMHPs contract a portion or all of the services or provide the services directly*
 - *CMHPs responsible for their subcontractors*

ADDICTIONS & MENTAL HEALTH SYSTEM CHANGE-



County operated community mental health Programs(cont.)

- **Funds**
 - *General funds*
 - *Block grant*
 - *Medicaid rehab*
 - *Adult Foster Homes*

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



- **County operated community mental health (cont.)**
 - **Funds allocated through distinct service elements**
 - **Collect data through two primary data systems**
 - *Collect data at opening and closing*

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



- **State Authority (Adult)**
 - **State hospital and one state operated residential facility**
 - **3 campuses**
 - Blue Mountain Recovery Center
 - Oregon State Hospital (2 sites)
 - **Gatekeep front door and back door of state hospital**
 - **Gatekeep front door and back door of adult mental health residential system**

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



- **State Authority (Adult)(cont.)**
 - **Gatekeep front door and back door of state hospital**
 - **Gatekeep front door and back door of adult mental health residential system**
 - **Some management of residents in residential system**

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



Change is Afoot

- **Current system unsustainable**
- **Triple Aim**
 - Improved access
 - Improved quality
 - Improved efficiencies

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



- **Medicaid to local Coordinating Care Organizations**
 - Global Budget
 - Contracted Outcomes
 - Physical health, Mental Health, Addictions and Oral Health benefits
 - *All benefits currently in OHP*
 - *Other benefits still being discussed*

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



- **Patient Centered Primary Care Homes the delivery model to be incentivized**
- **Project to roll-in Medicare for dual eligibles**

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



• **What About Mental Health?**

– **Medicaid**

- *CCOs to manage Medicaid benefit*
- *Eventual potential inclusion of adult mental health residential*

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-



– **Non-Medicaid**

- **AMH System Change**
 - Increase flexibility in use of funding to achieve contracted outcomes
 - » *Remove silos in the allocation of funding - Flexible Funding*
 - Increased accountability
 - » *Submission of plans for approval*
 - » *Plans tied to contract*
 - » *Performance measures in the plan*
 - » *Financial incentives/disincentives*
 - New data system
 - » *Request encounter data, not just episode*
 - » *Need to determine flow*

ADDICTIONS & MENTAL HEALTH
SYSTEM CHANGE-

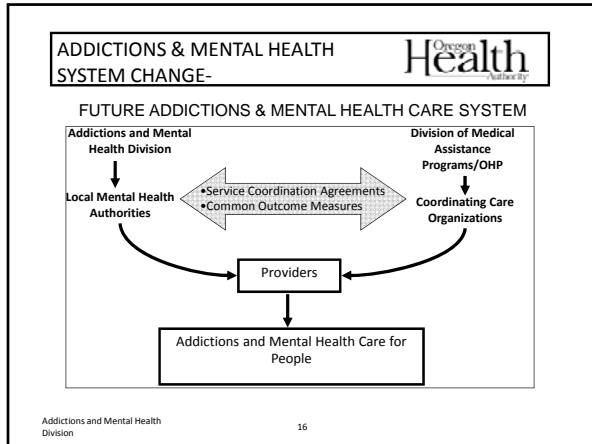


– **Intersection**

- CCOs and Local Mental Health Authorities (counties) need to do community assessment

- CCOs and the Local Mental Health Authority (Counties) need to have written agreement
 - Agreements need to identify
 - » *Common performance outcomes*
 - » *Funding of safety net – crisis system*

- Need to determine accountability for community wide performance measures, i.e. involuntary hospitalizations



ADDICTIONS & MENTAL HEALTH SYSTEM CHANGE-

Michael N. Morris, MS
michael.n.morris@state.or.us
503-947-5539
